

The mission of the Police Department is to improve the quality of life in the community by providing professional and ethical public safety services in partnership with citizens, so as to identify, prevent and solve the problems of crime, fear of crime, social disorder and neighborhood decay.

Overview

The Police seek to maintain a safe environment for all residents of Wichita. A safe environment is achieved through aggressive crime prevention activities, diligent community policing and neighborhood involvement, swift response to calls for service, and determined criminal investigation and apprehension activities. Services are provided to each neighborhood beat by six police officers and one specially trained community police officer.

The Department is organized into three Divisions: Field Services, Investigations and Support Services. Patrol officers in the Field Services Division work from four patrol bureaus in Wichita, each with a community police sub-station. In addition to beat officers and community policing officers, each bureau in Field Services includes a Special Community Action Team (SCAT), as well as a cadre of School Resource Officers engaged in prevention and mentoring activities at local schools.

The Investigations Division is responsible for follow-up after a crime has been reported and is organized functionally around types of criminal activity to facilitate officer specialization and coordination. Bureaus include: Persons Crimes, which investigates murder, rape, and gang related offenses; Property Crimes, which works cases involving larceny, robbery, burglary, auto theft, forgery and fraud; and a Special Investigations Bureau which focuses on narcotics, prostitution and alcohol offenses. The Division also operates the Police Laboratory and the Property and Evidence facility, which provides evidence collection, analysis and storage services.

The Support Services Division performs a many ancillary activities. The Special Services Bureau includes Planning and Research, Community Affairs, School Liaison, Fiscal Affairs and Court Liaison sections. The Records Bureau includes SPIDER and data control sections. The Training Bureau is responsible for in-service and recruit training at both the Training Center and the Firearms Range. The Special Operations Bureau coordinates the activities of the Air Section, the Bomb Squad, the Honor Guard, Reserves, Chaplains and the Mounted Unit.

Finance and Operations

The Police budget funds 645 commissioned positions, including the 141 added since 1995 as part of the Public Safety Initiative. A net increase of twelve new officers are included in 2002 as two new Police beats are added, civilian Traffic Safety Officer positions are replaced with officers, School Resource Officers are reallocated and a position is deleted from the Investigations Division.

The budget includes the 2001 organizational changes, which incorporate the Traffic Bureau into the four Field Services



Each patrol beat has an assigned community police officer, who interacts directly with the community and tailors police services to meet the specific needs of each neighborhood.

Bureaus. The change will increase efficiency and allow traffic enforcement to maintain a neighborhood focus. A final component of the traffic reorganization is the conversion of civilian Traffic Safety Officers to commissioned police officers. This conversion will be complete by the end of 2002, and will add 14 additional police officers.

The Police Department is financed primarily from the General Fund; however, currently eight commissioned positions are grant funded. Some costs are offset by revenues, including reimbursements from the Sedgwick County Sheriff's Office for a small portion of SPIDER costs and reimbursements from the State of Kansas for training center costs.

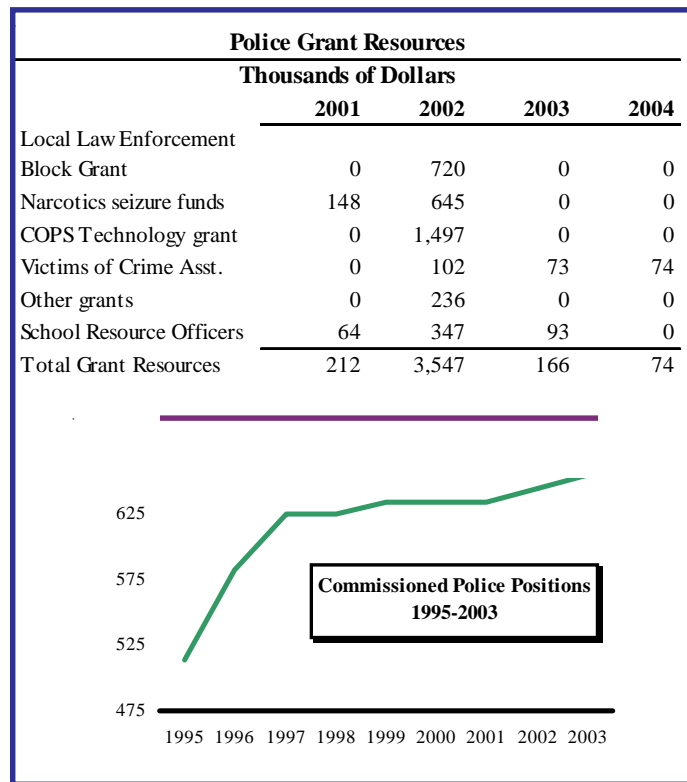
Field Services Division. Basic Police response is provided from the Field Services Division. Police substations, one in each quadrant of Wichita, are staffed 24-hours a day by a "badge on the floor," providing residents around-the-clock access to police assistance. Each substation serves as an office for over 100 police officers assigned to the Bureau. In addition, numerous satellite offices have been made established, typically through partnerships with the private sector and other public agencies. With police presence in the four Neighborhood City Halls, which opened in 2001, citizens have even more access to police services.

Patrol activities are organized at the beat level. By the end of 2002, the City will be divided into 38 beats with each beat having six officers and a community police officer that respond to neighborhood needs.

During the last five years, a significant expansion of police positions was undertaken, initially establishing community policing in selected beats. The impressive results of the trial program led to community policing citywide. In 1995, a panel was formed to develop recommendations for enhancing police resources. The group's efforts resulted in the Public Safety Initiative, which was launched in October 1995. The Public Safety Initiative added 112 commissioned positions (and 15 support positions) over three years.

During the increase in commissioned strength from 1995 through 1998, the City defrayed a significant portion of the costs by utilizing federal grant dollars. However, the federal grants supporting beat officers expired July 2000, increasing the level of General Fund dollars needed to support the Police Department.

Field Services personnel focus on pro-active (crime prevention activities) and re-active (responding promptly to calls for service) functions. The effectiveness can be measured in a variety of ways. Average response time along with the crime rate measures is used to evaluate the effectiveness of field services personnel.



Selected Performance Measures - Field Services				
	2000	2001	2002	2003
Total UCR* Part 1** crimes per 1,000 pop.	66	69	69	69
Average response time of emergency calls	4.4	4.7	4.4	4.4
Total UCR property crimes per 1,000 pop.	61	62	62	62
*Uniform Crime Reporting				
**Part 1 crimes include murder, rape, robbery, and assault				

Community Policing ñ SCAT. Police services are tailored to meet the specific needs of a particular beat through community police officers. Although the community policing philosophy is pervasive throughout the organization, 38 officers serve as a direct and easily identifiable link between neighborhood residents and the Police Department. The opening of the Neighborhood City Halls has served to strength this link between citizens and their community police officers.

Each of the four patrol bureaus has nine officers forming a SCAT. Teams direct efforts to improving the quality of neighborhoods by emphasizing police enforcement at specific areas of suspected criminal activity. The teams are often used to provide an additional police presence, supplementing beat officers.

Traffic. Each patrol bureau has traffic officers dedicated to traffic concerns. The officers focus on DUI enforcement, as well as accident investigation and routine traffic ordinance enforcement. In addition, a centralized unit is included in the Support Services Division staffed with detectives who conduct follow-up investigations on all hit and run accidents and investigate fatalities.

To increase the effectiveness of staff, civilian traffic investigators will be replaced with commissioned police officers by the end of 2002. Ultimately, the transition will add 14 commissioned officers that, in addition to accident investigation, can also enforce traffic ordinances and respond to other calls for service. In an effort to decrease traffic accidents and fatalities, radar units will be available for each marked beat car in 2002. The additional radar units will effectively quadruple the number of radar-equipped officers.

In effort to address enforcement efforts at high-risk locations, the department has implemented the NOTE (Neighborhood Oriented Traffic Enforcement) system. The NOTE system, with accident and fatality information prepared by Planning and Research staff, focuses on enforcement and deterrence activities. Traffic officers also respond to complaints by conducting traffic enforcement activities in response to citizen suggestions.

School Resource Officers. Field Services personnel also staff the Department's School Resource Officer program. Officers are assigned to the seven public high schools and 14 public middle schools in Wichita area. Eight of these positions are funded with federal grants. In addition to providing classroom curriculum, the officers serve as role models to youth, coordinating extra curricular activities that are often geared towards at-risk youth. The School Resource Officers, coupled with the School Liaison Officers working with elementary school students, increase the focus on prevention of criminal behavior by identifying at-risk



The Wichita Police Department's targets drunk drivers in an effort to reduce traffic fatalities. Traffic officers perform DUI enforcement from the four police bureaus.

Selected Performance Measures - Traffic				
	2000	2001	2002	2003
Traffic fatalities	10	29	8	8
Traffic injury accidents	3,126	3,299	3,000	3,000
Injury accidents per 1,000 pop.	9.25	9.58	9.20	9.00
Moving citations	73,699	60,404	85,000	95,000
Citations per 1,000 pop.	214	175	246	267
DUI arrests per 1,000 pop.	7.03	6.72	7.00	7.00
DUI arrests	2,413	2,312	2,500	2,500

100 commissioned personnel; most are detectives. The detectives are primarily organized into nine functional areas: Homicide, Sex Crimes, Gang/Felony Assault, Exploited and Missing Children, Auto Theft, Financial Crimes, Burglary, Robbery/Assault and Larceny. In addition, the department maintains Narcotics, Intelligence and Administrative sections. The Investigations Division is also responsible for the laboratory and the property and evidence facilities.

The Division focuses on the clearance of criminal offenses, which generally requires that a suspect be identified and/or that charges be filed against the suspect. Recent improvements in clearance rates are attributable to the increased number of detectives that were added through the Public Safety Initiative, as well as to the increased focus as a result of the reorganization of the Investigations Division. The reorganization lead to increased specialization of detectives. In 2001, the improvements in the Investigations Division led to recognition of the Police Department as a finalist for the prestigious Webber Seavey Award for Quality in Law Enforcement.

Selected Performance Measures - Investigations				
	Percent of Crimes Cleared			
	2000	2001	2002	2003
UCR part 1 crimes	26%	24%	26%	26%
UCR violent crimes	66%	66%	66%	66%
UCR property crimes	23%	19%	23%	23%

Persons Bureau. The budget funds 43 commissioned positions that investigate violent crimes, including homicides, assaults and rapes. Clearance rates in this area have increased dramatically in the past few years, as the section was reorganized. Officers were transferred from the Intelligence Section and assembled into a Gang/Felony Assault Team. In addition, specialization of investigate efforts has boosted the clearance rate. Staff also have teamed with Sheriff's officers and State of Kansas staff to form the Exploited and Missing Children Unit.

Property Bureau. Less violent, property crimes are investigated by the 48 commissioned officers assigned to this bureau. Property crimes include auto theft, larceny, burglary, robbery and fraud. The Computer Crimes and the Financial Crimes Sections were established with grant funds. Between 1997 and 1999, grant funds were received to establish and train a two-person team to focus exclusively on the use of computers in criminal offenses. Detectives in this bureau, in close cooperation with FBI agents, have targeted commercial robberies in Wichita, significantly increasing the clearance rates.

As a final component of the Public Safety Initiative, six detectives were added to increase the focus on forgery, embezzlement, fraud and other financial crimes. These officers regularly present fraud alert and

youth and working with them to encourage positive behaviors. The 2003 Adopted budget removes nine officers from this program, requiring the remaining officers to divide time between two schools.

The Investigations Division handles follow up investigation of criminal offenses. Investigations are conducted by more than

traveling con-man awareness programs to the community, and make presentations to the Wichita Area Retail Crime Council. One Detective has been deleted from this unit in the 2003 Adopted budget.

Selected Performance Measures - Persons & Property				
	2000	2001	2002	2003
Homicides cleared	82%	71%	100%	100%
Rapes cleared	72%	77%	100%	100%
Aggravated assaults cleared	76%	78%	80%	80%
Auto thefts	1,859	1,793	1,850	1,850
Auto thefts cleared	21%	17%	21%	21%
Burglaries	3,948	4,460	3,900	3,900
Burglaries cleared	14%	17%	20%	20%

Special Investigations Bureau. To investigate vice and narcotic violations, the Department maintains a Special Investigations Bureau staffed with 36 positions (33 of which are commissioned). Included in the Bureau is an Intelligence Section, which monitors and attempts to locate and arrest the more violent criminal. The staff also work closely with the Gang/Felony Assault Unit and SCAT officers, as appropriate.

Police Laboratory. The Police Laboratory, a component of the Investigations Division, has 14 crime scene investigators and supervisors who focus on collecting evidence at crime scenes. Two photographers manage photographs of evidence, and two forensic examiners analyze latent fingerprints to identify suspects. The Department utilizes a terminal networked to the Automated Fingerprint Identification System (AFIS) at the Kansas Bureau of Investigation headquarters in Topeka. AFIS has proven to be invaluable in solving crimes and identifying criminals, resulting in higher clearance rates.

The Property and Evidence section is staffed with seven positions and is responsible for storing and transporting all evidence. In January 2002, two chemists were transferred from the Police Department to the County Forensic Science Center. With this transition, Sedgwick County began evidence-testing functions.

The Support Services Division provides a variety of services to the department. The Division is organized into four bureaus: Special Services, Records, Training and Special Operations. The Professional Standards section is also included in this Division.

Special Services includes Community Affairs, School Liaison, Fiscal Affairs and Court Liaison sections. The four officers assigned to Community Affairs focus on crime prevention and provide free security audits to Wichita residents and businesses. The staff of five in the Fiscal Affairs section are responsible for payroll, budgeting and all other departmental financial matters. The Court Liaison section coordinates officer appearances in court to mitigate officer inconvenience and overtime. The School Liaison section works with children, teaching the DARE program to area 5th graders, as well as administering other prevention programs. In 2002, the Special Services Bureau assumed responsibility for the monitoring and the implementation of the City's false alarm ordinances. Functions previously performed by staff in Police Planning and Research section will be consolidated into IT/IS in the near future. This move results in the elimination of three civilian positions within the Police Department.

The Records Bureau's 76 civilian positions are divided into two sections. The SPIDER section provides informational support, typically via radio, to beat officers checking suspects for City warrants and other support. The remainder of the records staff provides clerical support in creating, transcribing and filing police cases. Report transcription has recently improved due to the investment in a new digital dictation

system. The digital dictation system has improved the speed and effectiveness with which police reports are recorded and can subsequently, be accessed. In addition, the new Public Safety computer system and the associated imaging capabilities should enhance the productivity of this function.

The Training Bureau coordinates recruit training, in-service training and firearms training for all department staff. In conjunction with the Sedgwick County Sheriff, the Police Department operates a Training Center in north Wichita. Expenses are generally split; 75 City, 25 County. The facility also functions as a back-up emergency communications center. Annually, an average of 40 police recruits are trained, in addition to coordinating over 25,000 hours of in-service training for commissioned personnel.

In 2002, the City Safety Office will purchase a new driving simulator. Working closely with Police Training staff, the simulator will be utilized by Police to enhance recruit driving awareness, in an effort to reduce vehicle accident costs.

The Training Bureau also provides firearms training at the Joint Law Enforcement Firearms Training Facility. Costs of the facility are shared equally between the Police Department and the Sedgwick County Sheriff. The facility provides both live fire training and simulated firearms training.

The Professional Standards Bureau is staffed with four commissioned and one civilian position. Their primary responsibility is to actively investigate citizen concerns regarding the delivery of Police services, to ensure that services are provided in a professional manner.

The Special Operations Bureau is responsible for the Air Section, the Accident Follow-up Unit, the Warrant Office and select units comprised of officers permanently assigned to other duties, such as the eight person Bomb Squad that handles ordnance disposal throughout the region; the highly trained Special Weapons and Tactics team of 15 officers available for high risk, violent or hostage situations; the 12-member honor guard that represents the department and City at special events; and the seven member Mounted Unit. In addition, the Bureau coordinates the chaplain program and the Reserve Unit, in which law enforcement trained civilians volunteer to augment the Police force.

The Air section currently operates a Schweizer Model 300 helicopter. Three commissioned positions and one mechanic are assigned full-time to helicopter duty. The helicopter provides air support during automobile pursuits allowing ground officers to use less aggressive pursuit tactics. Other services include searching for fleeing suspects and missing persons. Currently, a private vendor performs the maintenance for the helicopter. The City Council has approved the purchase of a new turbine powered helicopter, with delivery expected early in 2003.

The Mounted Unit provides crowd control services, particularly during the annual River Festival. The Mounted Unit has



The department operates a helicopter to search for suspects, monitor events, track fleeing criminals and variety of other duties.

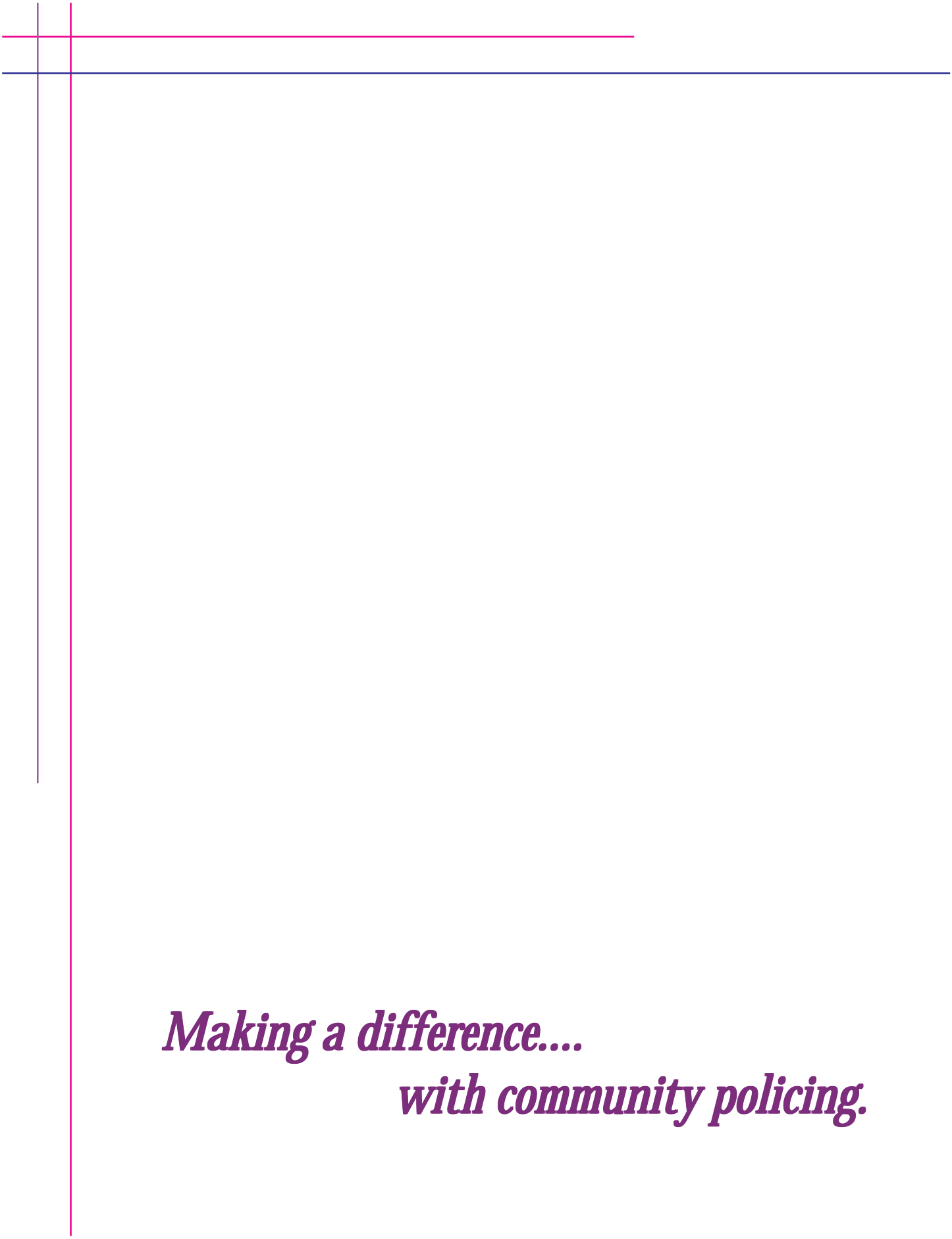
been utilized for patrolling the Old Town entertainment district and shopping centers during the holiday season. The budget includes funding to stable the City-owned horses at a commercial stable and training facility.

The Warrant Office, which was transferred from Municipal Court in 2000, works in close coordination with Planning and Research, SPIDER and the beat officers to apprehend persons with City warrants. The Warrant Office includes eight commissioned warrant officers, in addition to civilian support staff. Annually, the Warrant Office serves over 12,000 warrants.

Highlights

- ✓ The budget allows two additional police beats to be added in 2002.
- ✓ Eleven additional commissioned positions are added in 2002, in part due to the conversion of civilian Traffic Safety Officers.
- ✓ Funding is included for 15 School Resource Officers (a reduction of nine from the current staffing), who serve children in Wichita public high schools and middle schools.
- ✓ Three civilian positions in Support Services are eliminated, due to a consolidation of data processing functions with IT/IS.
- ✓ One Detective, two Chemists, and two Parking Control Checkers are deleted in the 2003 Adopted budget.

Police Department Budget Summary					
	2001 Actual	2002 Adopted	2002 Revised	2003 Adopted	2004 Approved
Personal Services	40,571,881	44,417,840	44,129,531	46,090,970	47,805,880
Contractual Services	4,568,696	5,093,160	6,619,940	5,311,100	5,311,100
Commodities	699,132	677,640	992,990	727,080	727,080
Capital Outlay	0	167,730	1,397,426	0	0
Other	53,802	32,120	109,704	280,040	394,040
Total Police Department Expenditures	45,893,511	50,388,490	53,249,591	52,409,190	54,238,100
Other Grant Funds	64,560	0	1,732,568	0	0
Local Law Enforcement Block Grant	0	0	720,339	0	0
Narcotics Seizure Funds	148,080	0	644,704	0	0
COPS in Schools	0	356,740	347,230	93,350	0
Victims of Crime Asst.	0	0	102,330	72,760	74,140
General Fund	45,680,871	50,031,750	49,719,190	52,243,080	54,163,960
Total Police Resources	45,893,511	50,388,490	53,266,361	52,409,190	54,238,100
Total commissioned positions	634	634	646	645	645
Total full-time civilians positions	210	210	193	188	188
Total part time civilians positions	4	4	4	4	4
Total FTE positions	846	846	841	835	835



*Making a difference....
with community policing.*